

Form **1024**  
(Rev. September 1998)  
Department of the Treasury  
Internal Revenue Service

## Application for Recognition of Exemption Under Section 501(a)

OMB No. 1545-0057

If exempt status is approved,  
this application will be open  
for public inspection.

Read the instructions for each Part carefully. **A User Fee must be attached to this application.**  
If the required information and appropriate documents are not submitted along with Form 8718 (with payment of the appropriate user fee), the application may be returned to the organization.

**Complete the Procedural Checklist on page 6 of the instructions.**

**Part I. Identification of Applicant (Must be completed by all applicants; also complete appropriate schedule.)**  
Submit only the schedule that applies to your organization. Do not submit blank schedules.

Check the appropriate box below to indicate the section under which the organization is applying:

- a ☐ Section 501(c)(2)—Title holding corporations (Schedule A, page 7)
- b ☒ Section 501(c)(4)—Civic leagues, social welfare organizations (including certain war veterans' organizations), or local associations of employees (Schedule B, page 8)
- c ☐ Section 501(c)(5)—Labor, agricultural, or horticultural organizations (Schedule C, page 9)
- d ☐ Section 501(c)(6)—Business leagues, chambers of commerce, etc. (Schedule C, page 9)
- e ☐ Section 501(c)(7)—Social clubs (Schedule D, page 11)
- f ☐ Section 501(c)(8)—Fraternal beneficiary societies, etc., providing life, sick, accident, or other benefits to members (Schedule E, page 13)
- g ☐ Section 501(c)(9)—Voluntary employees' beneficiary associations (Parts I through IV and Schedule F, page 14)
- h ☐ Section 501(c)(10)—Domestic fraternal societies, orders, etc., not providing life, sick, accident, or other benefits (Schedule E, page 13)
- i ☐ Section 501(c)(12)—Benevolent life insurance associations, mutual ditch or irrigation companies, mutual or cooperative telephone companies, or like organizations (Schedule G, page 15)
- j ☐ Section 501(c)(13)—Cemeteries, crematoria, and like corporations (Schedule H, page 16)
- k ☐ Section 501(c)(15)—Mutual insurance companies or associations, other than life or marine (Schedule I, page 17)
- l ☐ Section 501(c)(17)—Trusts providing for the payment of supplemental unemployment compensation benefits (Parts I through IV and Schedule J, page 18)
- m ☐ Section 501(c)(19)—A post, organization, auxiliary unit, etc., of past or present members of the Armed Forces of the United States (Schedule K, page 19)
- n ☐ Section 501(c)(25)—Title holding corporations or trusts (Schedule A, page 7)

1a Full name of organization (as shown in organizing document) Campaign for Community Change		2 Employer identification number (EIN) (if none, see Specific Instructions on page 2) 27 : 0061100
1b c/o Name (if applicable)		3 Name and telephone number of person to be contacted if additional information is needed  John Pomeranz ( 202 ) 328-3500
1c Address (number and street) 1536 U Street NW	Room/Suite	
1d City, town or post office, state, and ZIP + 4 If you have a foreign address, see Specific Instructions for Part I, page 2. Washington, DC 20009		
1e Web site address www.campaignforcommunities.org/	4 Month the annual accounting period ends September	5 Date incorporated or formed June 16, 2003
6 Did the organization previously apply for recognition of exemption under this Code section or under any other section of the Code? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," attach an explanation.		
7 Has the organization filed Federal income tax returns or exempt organization information returns? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," state the form numbers, years filed, and Internal Revenue office where filed.		

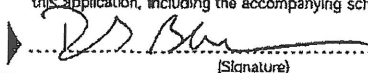
8 Check the box for the type of organization. ATTACH A CONFORMED COPY OF THE CORRESPONDING ORGANIZING DOCUMENTS TO THE APPLICATION BEFORE MAILING.

- a ☒ Corporation— Attach a copy of the Articles of Incorporation (including amendments and restatements) showing approval by the appropriate state official; also attach a copy of the bylaws.
- b ☐ Trust— Attach a copy of the Trust Indenture or Agreement, including all appropriate signatures and dates.
- c ☐ Association— Attach a copy of the Articles of Association, Constitution, or other creating document, with a declaration (see instructions) or other evidence that the organization was formed by adoption of the document by more than one person. Also include a copy of the bylaws.

If this is a corporation or an unincorporated association that has not yet adopted bylaws, check here ☐

PLEASE  
SIGN  
HERE

I declare under the penalties of perjury that I am authorized to sign this application on behalf of the above organization, and that I have examined this application, including the accompanying schedules and attachments, and to the best of my knowledge it is true, correct, and complete.

  
(Signature)

Deepak Bhargava, Executive Director 3/18/08  
(Type or print name and title or authority of signer) (Date)

For Paperwork Reduction Act Notice, see page 5 of the instructions.

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**Part II. Activities and Operational Information (Must be completed by all applicants)**

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- 1 Provide a detailed narrative description of all the activities of the organization—past, present, and planned. Do not merely refer to or repeat the language in the organizational document. List each activity separately in the order of importance based on the relative time and other resources devoted to the activity. Indicate the percentage of time for each activity. Each description should include, as a minimum, the following: (a) a detailed description of the activity including its purpose and how each activity furthers your exempt purpose; (b) when the activity was or will be initiated; and (c) where and by whom the activity will be conducted.

Please see attached.

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- 2 List the organization's present and future sources of financial support, beginning with the largest source first.

Institutional support, including grants from public charities and private foundations, and individual support.

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**Part II. Activities and Operational Information (continued)**

3 Give the following information about the organization's governing body:

a Names, addresses, and titles of officers, directors, trustees, etc.	b Annual compensation
Please see attached.	

4 If the organization is the outgrowth or continuation of any form of predecessor, state the name of each predecessor, the period during which it was in existence, and the reasons for its termination. Submit copies of all papers by which any transfer of assets was effected.

N/A

5 If the applicant organization is now, or plans to be, connected in any way with any other organization, describe the other organization and explain the relationship (e.g., financial support on a continuing basis; shared facilities or employees; same officers, directors, or trustees).

Please see attached.

6 If the organization has capital stock issued and outstanding, state: (1) class or classes of the stock; (2) number and par value of the shares; (3) consideration for which they were issued; and (4) if any dividends have been paid or whether your organization's creating instrument authorizes dividend payments on any class of capital stock.

N/A

7 State the qualifications necessary for membership in the organization; the classes of membership (with the number of members in each class); and the voting rights and privileges received. If any group or class of persons is required to join, describe the requirement and explain the relationship between those members and members who join voluntarily. Submit copies of any membership solicitation material. Attach sample copies of all types of membership certificates issued.

Campaign for Community Change has no members.

8 Explain how your organization's assets will be distributed on dissolution.

As provided in Article Fifth of its Articles of Incorporation, upon dissolution, Campaign for Community Change's assets will be distributed to the Center for Community Change, a 501(c)(3) organization. Assets may also be distributed to other nonprofits recognized under Sections 501(c)(3) or 501(c)(4) of the Internal Revenue

**Part II. Activities and Operational Information (continued)**

- 9 Has the organization made or does it plan to make any distribution of its property or surplus funds to shareholders or members? ☐ Yes ☒ No  
If "Yes," state the full details, including: (1) amounts or value; (2) source of funds or property distributed or to be distributed; and (3) basis of, and authority for, distribution or planned distribution.
- 10 Does, or will, any part of your organization's receipts represent payments for services performed or to be performed? ☐ Yes ☒ No  
If "Yes," state in detail the amount received and the character of the services performed or to be performed.
- 11 Has the organization made, or does it plan to make, any payments to members or shareholders for services performed or to be performed? ☐ Yes ☒ No  
If "Yes," state in detail the amount paid, the character of the services, and to whom the payments have been, or will be, made.
- 12 Does the organization have any arrangement to provide insurance for members, their dependents, or others (including provisions for the payment of sick or death benefits, pensions, or annuities)? ☐ Yes ☒ No  
If "Yes," describe and explain the arrangement's eligibility rules and attach a sample copy of each plan document and each type of policy issued.
- 13 Is the organization under the supervisory jurisdiction of any public regulatory body, such as a social welfare agency, etc.? ☐ Yes ☒ No  
If "Yes," submit copies of all administrative opinions or court decisions regarding this supervision, as well as copies of applications or requests for the opinions or decisions.
- 14 Does the organization now lease or does it plan to lease any property? ☒ Yes ☐ No  
If "Yes," explain in detail. Include the amount of rent, a description of the property, and any relationship between the applicant organization and the other party. Also, attach a copy of any rental or lease agreement. (If the organization is a party, as a lessor, to multiple leases of rental real property under similar lease agreements, please attach a single representative copy of the leases.)  
Please See Attached.
- 15 Has the organization spent or does it plan to spend any money attempting to influence the selection, nomination, election, or appointment of any person to any Federal, state, or local public office or to an office in a political organization? ☒ Yes ☐ No  
If "Yes," explain in detail and list the amounts spent or to be spent in each case.  
Please see attached.
- 16 Does the organization publish pamphlets, brochures, newsletters, journals, or similar printed material? ☒ Yes ☐ No  
If "Yes," attach a recent copy of each.  
Please see attached. This is a representative sample of the Campaign's published



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**Part III. Financial Data (Must be completed by all applicants)**

Complete the financial statements for the current year and for each of the 3 years immediately before it. If in existence less than 4 years, complete the statements for each year in existence. If in existence less than 1 year, also provide proposed budgets for the 2 years following the current year.

**A. Statement of Revenue and Expenses**

Revenue	(a) Current Tax Year	3 Prior Tax Years or Proposed Budget for Next 2 Years			(e) Total
	From 10/01/07 To 09/30/08	(b) 2006/2007	(c) 2005/2006	(d) 2004/2005	
1 Gross dues and assessments of members . . . . .	0	0	0	0	0
2 Gross contributions, gifts, etc. . . . .	250,500	3,172,200	281,159	71,000	3,774,859
3 Gross amounts derived from activities related to the organization's exempt purpose (attach schedule) (Include related cost of sales on line 9.)	0	0	0	0	0
4 Gross amounts from unrelated business activities (attach schedule)	0	0	0	0	0
5 Gain from sale of assets, excluding inventory items (attach schedule) . . . . .	0	0	0	0	0
6 Investment income (see page 3 of the Instructions)	0	0	0	0	0
7 Other revenue (attach schedule).	0	0	0	0	0
8 Total revenue (add lines 1 through 7) . . . . .	250,500	3,172,200	281,159	71,000	3,774,859
<b>Expenses</b>					
9 Expenses attributable to activities related to the organization's exempt purposes. . . . .	826,420	233,928	17,067	5,672	1,083,085
10 Expenses attributable to unrelated business activities	0	0	0	0	0
11 Contributions, gifts, grants, and similar amounts paid (attach schedule). . . . .	180,000	550,000	91,000	79,000	900,000
12 Disbursements to or for the benefit of members (attach schedule)	0	0	0	0	0
13 Compensation of officers, directors, and trustees (attach schedule)	20,000	50,375	18,240	2,400	91,015
14 Other salaries and wages. . . . .	822,637	72,255	22,223	3,474	920,589
15 Interest . . . . .	0	0	0	0	0
16 Occupancy . . . . .	120,900	8,905	8,825	1,341	139,971
17 Depreciation and depletion . . . . .	0	0	0	0	0
18 Other expenses (attach schedule) . . . . .	0	0	0	0	0
19 Total expenses (add lines 9 through 18) . . . . .	1,969,957	915,461	157,355	91,887	3,134,660
20 Excess of revenue over expenses (line 8 minus line 19) . . . . .	(1,719,457)	2,256,739	123,804	(20,887)	640,199

**B. Balance Sheet (at the end of the period shown)**

Assets		Current Tax Year as of 1/31/08
1 Cash . . . . .	1	1,021,775
2 Accounts receivable, net . . . . .	2	1,408,000
3 Inventories . . . . .	3	0
4 Bonds and notes receivable (attach schedule)	4	0
5 Corporate stocks (attach schedule).	5	0
6 Mortgage loans (attach schedule)	6	0
7 Other investments (attach schedule)	7	0
8 Depreciable and depletable assets (attach schedule)	8	0
9 Land . . . . .	9	0
10 Other assets (attach schedule) . . . . .	10	0
11 Total assets . . . . .	11	2,427,775
<b>Liabilities</b>		
12 Accounts payable . . . . .	12	55,091
13 Contributions, gifts, grants, etc., payable . . . . .	13	0
14 Mortgages and notes payable (attach schedule) . . . . .	14	0
15 Other liabilities (attach schedule) . . . . .	15	0
16 Total liabilities. . . . .	16	55,091
<b>Fund Balances or Net Assets</b>		
17 Total fund balances or net assets . . . . .	17	2,372,684
18 Total liabilities and fund balances or net assets (add line 16 and line 17)	18	2,927,775

If there has been any substantial change in any aspect of the organization's financial activities since the end of the period shown, check the box and attach a detailed explanation.

above, ☐

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**Schedule B** Organizations Described in Section 501(c)(4) (Civic leagues, social welfare organizations (including posts, councils, etc., of veterans' organizations not qualifying or applying for exemption under section 501(c)(19)) or local associations of employees.)

- 1 Has the Internal Revenue Service previously issued a ruling or determination letter recognizing the applicant organization (or any predecessor organization listed in question 4, Part II of the application) to be exempt under section 501(c)(3) and later revoked that recognition on the basis that the applicant organization (or its predecessor) was carrying on propaganda or otherwise attempting to influence legislation or on the basis that it engaged in political activity? ☐ Yes ☒ No

If "Yes," indicate the earliest tax year for which recognition of exemption under section 501(c)(3) was revoked and the IRS district office that issued the revocation.

- 2 Does the organization perform or plan to perform (for members, shareholders, or others) services, such as maintaining the common areas of a condominium; buying food or other items on a cooperative basis; or providing recreational facilities or transportation services, job placement, or other similar undertakings? ☐ Yes ☒ No

If "Yes," explain the activities in detail, including income realized and expenses incurred. Also, explain in detail the nature of the benefits to the general public from these activities. (If the answer to this question is explained in Part II of the application (pages 2, 3, and 4), enter the page and item number here.)

- 3 If the organization is claiming exemption as a homeowners' association, is access to any property or facilities it owns or maintains restricted in any way? ☐ Yes ☒ No

If "Yes," explain.

- 4 If the organization is claiming exemption as a local association of employees, state the name and address of each employer whose employees are eligible for membership in the association. If employees of more than one plant or office of the same employer are eligible for membership, give the address of each plant or office.

N/A

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Part II. Question 1

**Background**

The Campaign for Community Change ("The Campaign") will experiment with new modes of collective action, new policy ideas, and new messages that will expand the power of low-income people to make social change.

The Center for Community Change ("the Center") was established in 1968 as a 501(c)(3) nonprofit organization, with the purpose of expanding the capacity of low-income people, especially people of color, to change their communities and public policies for the better. The Campaign will share this mission, engaging in issue advocacy to complement the charitable and educational work of the Center. The Campaign will advance an agenda concerning four main areas of public policy: jobs and economic security, access to affordable health care, comprehensive immigration reform, and education reform.

**Activities**

The Campaign will engage in lobbying, public education, and electoral work to advance its issue agenda.

*Lobbying*

The Campaign will serve as the "lobbying arm" of the Center for Community Change. The Campaign will use a combination of direct and grassroots lobbying to influence legislation that has a major impact on the lives of low-income people, such as comprehensive immigration reform legislation, SCHIP reauthorization, No Child Left Behind Act reform, and others. Most recently, the Campaign conducted lobbying work around immigration and housing legislation. In 2006, the Campaign lobbied in more than a dozen state legislatures and local governments to pass housing trust fund (HTF) legislation. Its HTF work resulted in the availability of \$15 million in housing trust funds passed by states.

The Campaign will focus on federal legislation and will also assist grassroots organizations on state and local initiatives such as legislation granting immigrants in-state tuition at state schools, minimum wage initiatives, and health care coverage measures. In the past year, the Campaign granted \$91,000 to nine grassroots groups working on comprehensive immigration reform; these resources strengthened the capacity of those organizations and the leadership base of the movement.

In the future, lobbying activities may include newsletters, media ads, meetings with congressional delegations, targeted phone calls, and email and fax blasts.

*Political Activity*

The Campaign will engage in voter education and mobilization efforts during election years. The Campaign will work with partner organizations to mobilize low-income people and people of color to vote through intensive grassroots outreach. Recently, the Campaign focused its efforts on southern Arizona, where there is strong support for immigration reform. Through door-knocking, phone-banking, and mailings, the organization was able to reach out to 33,000

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registered voters. Although they were unable to defeat the ballot initiatives they were working against, the Campaign's efforts contributed to the mobilization of thousands of infrequent Latino and other pro-immigrant voters who had an impact on two congressional races.

The Campaign may also organize candidate forums and other public events, such as rallies and accountability sessions with candidates. The purpose of these events will not be to support a particular candidate for office, but rather to educate candidates for public office about the Campaign's issues of focus and apply pressure to endorse its issue agenda.

*Public Education*

In order to increase public support for its agenda, the Campaign will communicate issue messages to political elites and the broader public through reports and other educational materials. These materials will encourage the public to ask their elected officials to act a certain way on a particular issue or they will encourage voters to support a particular position on ballot initiatives and referenda. A fair amount of the Campaign staff's time will be dedicated to developing materials and strategies for these purposes.

To accomplish its educational goals, the Campaign will support local non-profit organizations to hold news conferences and events, engage in direct mail campaigns to citizens, and purchase print, radio, and television advertising space. The Campaign will produce creative and provocative print ads that promote its perspective on various issues and advocate for the passage of legislation. Some recently printed materials are enclosed with this application.

*Complementary Issue Work to the Center for Community Change*

The Campaign will employ complimentary strategies aimed at impacting the same issues that are being tackled by the Center, as a greater impact can be had on many issues by mixing "inside" advocacy with "outside" public pressure strategies. Building upon the Center's efforts of capacity building and coalition building, the Campaign conducts grassroots lobbying efforts which involve clear and specific calls to action on legislation distributed to a wide network of organizations in the field. The Campaign will advocate on welfare reform issues, children's health care coverage, and immigrant rights. The Campaign's advocacy and lobbying work on HTF legislation complements the Center's work on low-income housing issues.

The Center also works on public education issues, with the awareness that federal education policy plays an increasingly important role in shaping local and state outcomes. Accordingly, the Campaign is monitoring the potential reauthorization of the No Child Left Behind Act, and is prepared to bring underrepresented voices into the policy debate if it appears that legislation moves forward.

The Campaign may also take on issues that the Center is not involved in, if the nature of the issue calls for a more politicized, hard-hitting approach than the Center could comfortably undertake, or if the issue does not lend itself to the Center's usual modality of working principally through community organizing groups.

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**Analysis**

Campaign for Community Change should be granted federal tax exemption under Section 501(a) because it is a "social welfare" organization as described in Section 501(c)(4) of the Code. While its activities are charitable in nature, its lobbying activities render it an action organization and therefore qualified for tax exemption under Section 501(c)(4).

Section 1.501(c)(3)-1(d)(2) of the Treasury Regulations defines "charitable purpose" to include "Relief of the poor or distressed or of the underprivileged" and "the promotion of social welfare by organizations designed to... eliminate prejudice and discrimination." The Campaign's activities further both of these purposes, by advocating for reforms that benefit low-income people, particularly people of color and immigrants, who face discriminatory and inequitable social policies.

Although its charitable purpose would otherwise qualify the Campaign as a 501(c)(3) organization, its lobbying efforts render it an action organization. Though an action organization cannot qualify under Section 501(c)(3), the Treasury Regulations provide that it may qualify as a social welfare organization under Section 501(c)(4).

Section 501(c)(4) of the Code provides in part for the exemption from Federal income tax of organizations operated exclusively for social welfare purposes. Section 1.501(c)(4)-(1)(a)(2)(i) of the Treasury Regulations states that "An organization is operated exclusively for the promotion of social welfare if it is primarily engaged in promoting in some way the common good and general welfare of the community." The Campaign promotes the common good and general welfare of the community by organizing and empowering those members of the community who are most often ignored when policy decisions are made by political elites. The Campaign's work also contributes to the creation of a more informed citizenry, by educating the general public about policy issues that affect low-income people. Furthermore, although the Campaign for Community Change focuses primarily on advocating for the interest of low-income people and people of color, society as a whole benefits from social policies that promote fairness and equality in employment, health care, and education.

In Revenue Ruling 68-656, the IRS ruled that an organization formed for the purpose of advocating the legalization of a practice that is not currently legal and educating the public on the issue qualified for tax-exemption under Section 501(c)(4). The IRS held that the organization's education of the public on an issue of public concern benefited the community, even though the organization advocated for a particular viewpoint on a controversial topic. The ruling also acknowledged that seeking the passage of legislation was an acceptable means of achieving a social welfare purpose. Similarly, in Revenue Ruling 76-81, the IRS held that an organization that advocated for a particular position on a controversial issue and sought legislative changes to advance its agenda was tax-exempt under Section 501(c)(4). Like the organizations in both rulings, the Campaign is "promoting in some way the common good and general welfare of the people of the community" by informing the public on issues of public concern (Revenue Ruling 76-81). Although the Campaign adopts particular positions on these issues and advocates for the passage of legislation to achieve its goals, these factors do not prevent it from qualifying as a 501(c)(4) organization.

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For the foregoing reasons, the Campaign for Community Change should be recognized as a tax-exempt social welfare organization under Section 501(c)(4) of the Internal Revenue Code.

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Part II. Question 3a and 3b

<u>Officer/Director</u>	<u>Compensation</u>
<b>President/Director</b> Henry Fernandez 89 East Pearl St. New Haven, CT 06513	\$0
<b>Vice President/Director</b> Ed Booth 1650 82 <sup>nd</sup> St West, Suite 400 Bloomington, MN 55431	\$0
<b>Director</b> Deepak Bhargava 1536 U St, NW Washington, DC 20009	\$0
<b>Director</b> Mialisa Bonta 2 Belvedere Place 310 Mill Valley, CA 94941	\$0
<b>Director</b> Heather Booth 3724 Benton St, NW Washington, DC 20007	\$0
<b>Director</b> Tom Chabolla 1800 Massachusetts Avenue, NW Washington, DC 20036	\$0
<b>Director</b> Matthew Klein 150 Court St., 2 <sup>nd</sup> Floor Brooklyn, NY 11201	\$0
<b>Director</b> Ali Noorani 105 Chauncy Street, #901 Boston, MA 02111	\$0

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**Director**

Kenneth Reeves

\$0

340 Harvard St.

Cambridge, MA 02139

**Director**

Susan Sandler

\$0

605 Market St, Suite 1350

San Francisco, CA 94105

**Director**

Janet Shenk

\$0

3821 Livingston St, NW

Washington, DC 20015

**Director**

Brad Williams

\$0

190 Elmwood

Box 1157

Hot Springs, AR 71901



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Part II. Question 5

The Campaign for Community Change is an allied organization of the Center for Community Change, a 501(c)(3) organization established in 1968. The Campaign was established to address the needs of low-income people through legislative and electoral activities, areas where the Center's involvement is limited by its 501(c)(3) status.

Three of the twelve members of the Campaign for Community Change's Board of Directors also sit on the Board of the Center for Community Change. A minority of the Directors who serve on the Campaign's Board are elected by the Board of the Center.

The two organizations share staff and facilities. The Campaign has a separate budget from the Center, and through a cost-allocation agreement reimburses the Center for its operations costs, including facilities, supplies, administrative support, work done by Center staff, and purchase of mailing lists. The Campaign has a separate phone line, Web site, stationery, and logo.

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Part II, Question 14

As described in the response to Question 5 of this part, the Campaign for Community Change shares facilities and other resources with the Center for Community Change pursuant to a cost allocation agreement. A copy of this agreement is attached.

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Part II, Question 15

The Campaign for Community Change will not seek to influence directly the selection, nomination, election, or appointment of particular candidates to public office. However, the Campaign may be involved in get-out-the-vote efforts, targeted voter registration, and single-issue voter education activities that may be deemed as campaign intervention under section 501(c)(3) of the Internal Revenue Code or "exempt function activities" as defined under section 527(e) of the Code. For example, the Campaign may at some point decide to produce a voter guide focused on a single issue of importance to the organization that compares the candidates' positions to the positions of the organization. As made clear by Revenue Ruling 78-248, this activity would be deemed to be participation in a political campaign.

The Campaign has no pending plans to engage in such activities in the future, and there is no way to reasonably estimate the small portion of the Campaign's activities that would be devoted to such "campaign intervention." However, the Campaign will easily be able to comply with the requirement that the majority of its activities support its social welfare purpose. Furthermore, to the degree it does engage in such "exempt function" activity under section 527(e), the Campaign will comply with the requirements of section 527(f) and pay tax on the lesser of its electoral spending or investment income.

**Campaign for Community Change  
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Part III (A).

Line 11

**Subgrants Awarded in 2005**

Center for Community Change	\$	8,000
Faith Action for Community Equity	\$	8,000
Idaho Community Action Network	\$	8,000
Massachusetts Immigration and Refugee Advocacy Coalition	\$	20,000
Michigan Organizing Project	\$	10,000
Sunflower Community Action	\$	5,000
Tennessee Immigrant Rights Coalition	\$	15,000
Voces de la Frontera	\$	5,000

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<b>Total 2005 Subgrants Awarded</b>	<b>\$</b>	<b>79,000</b>
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**Subgrants Awarded in 2006**

Arizona Institute for Public Life	\$	15,000
Idaho Community Action Network	\$	5,000
Massachusetts Immigration and Refugee Advocacy Coalition	\$	27,500
Michigan Organizing Project	\$	13,000
Tennessee Immigrant Rights Coalition	\$	22,500
Voces de la Frontera	\$	8,000

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<b>Total 2006 Subgrants Awarded</b>	<b>\$</b>	<b>91,000</b>
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**Subgrants Awarded in 2007**

Center for Community Change	\$	500,000
Arizona Interfaith Network	\$	50,000

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<b>Total 2007 Subgrants Awarded</b>	<b>\$</b>	<b>550,000</b>
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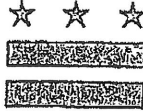
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Expenses listed in line 11 for 2008 will also support subgrants awarded by the Campaign, though the grantees have not yet been determined.

Line 13

Compensation amounts in line 13 were paid to Deepak Bhargava, the Executive Director of the Campaign, for each year listed.

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



C E R T I F I C A T E

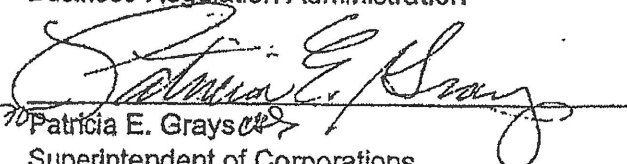
**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia NonProfit Corporation Act have been complied with and accordingly, this **CERTIFICATE OF INCORPORATION** is hereby issued to:

**CAMPAIGN FOR COMMUNITY CHANGE**

**IN WITNESS WHEREOF** I have hereunto set my hand and caused the seal of this office to be affixed as of the 16th day of June, 2003.

David Clark  
DIRECTOR

Elizabeth O. Kim  
Administrator  
Business Regulation Administration

  
Patricia E. Grayson  
Superintendent of Corporations  
Corporations Division

Anthony A. Williams  
Mayor

RY

ARTICLES OF INCORPORATION  
OF  
CAMPAIGN FOR COMMUNITY CHANGE

Department of Consumer and Regulatory Affairs  
Washington, D.C.

We, the undersigned natural persons of the age of eighteen years or more, acting as incorporators, adopt the following Articles of Incorporation pursuant to the District of Columbia Nonprofit Corporation Act:

FIRST: The name of the Corporation is Campaign for Community Change.

SECOND: The period of duration is perpetual.

THIRD: The Corporation shall have no members.

FOURTH: The Corporation is organized and will be operated exclusively for the purposes of:

Increasing the profile of policy issues that matter to low-income people and people of color;

Educating and empowering low-income people and people of color to act on those issues; and

Influencing federal legislation to benefit low-income families.

In pursuance of these purposes the Corporation shall have the powers to do all things necessary, proper and consistent with maintaining its tax-exempt status under section 501(c)(4). All references to sections in these Articles refer to the Internal Revenue Code of 1986 as amended or to comparable sections of subsequent internal revenue codes. The Corporation shall not participate or intervene in political campaigns on behalf of or in opposition to any candidate for public office to an extent which would disqualify it from tax exemption under section 501(c)(4). Notwithstanding any other provision of these Articles or of any Bylaws adopted thereunder, this corporation shall not take any action not permitted by the laws which then apply to this Corporation.

1 2 3 4 5 6 7 8 9 10 11 12

FIFTH: No part of the net earnings of the Corporation shall inure to the benefit of or be distributed to any director, employee or other individual, partnership, estate, trust or corporation having a personal or private interest in the corporation. Compensation for services actually rendered and reimbursement for expenses actually incurred in attending to the affairs of this Corporation shall be limited to reasonable amounts. Upon dissolution of the Corporation, its assets shall be disposed of exclusively for the purposes of the corporation or distributed to such organizations organized and operated exclusively for the promotion of social welfare or for charitable purposes which shall, at the time, qualify as exempt organizations under sections 501(c)(4) or 501(c)(3).

SIXTH: The registered agent is Cristina Lopez and the address of its initial registered office is 1000 Wisconsin Ave., NW, Washington, DC 20007.

SEVENTH: The internal affairs of the corporation shall be regulated by its Board of Directors as described in the Bylaws. The members of the Board of Directors shall be those individuals elected, from time to time, in accordance with the Bylaws. The number of directors constituting the initial Board of Directors is four (4), and the names and addresses, including street number, of the persons who are to serve as the initial directors until the first annual meeting, or until their successors are elected and qualified, are:

1. Ed Booth  
3500 Yankee Drive, Ste 350  
Eagan MN 55121
2. Mary Lassen  
10 Lombard St.  
Dorchester MA 02124
3. Henry Fernandez  
89 East Pearl St  
New Haven CT 06513
4. Deepak Bhargava  
3226 Walbridge Pl., NW  
Washington, DC 20010

EIGHTH: The names and addresses, including street and number, of the incorporators are:

---

1. Eric Tars  
1726 M St., NW  
Washington, DC 20036

2. Amy Licht  
1726 M St., NW  
Washington, DC 20036

3. Elva Lovoz  
1726 M St., NW  
Washington, DC 20036

Eric S. Tars  
Eric Tars

Date: 6/16/03

Amy Licht  
Amy Licht

Date: 6/16/03

Elva Lovoz  
Elva Lovoz

Date: 6/16/03

I, Francis Parr Claytor, a Notary Public, hereby certify that on the 16 day of June 2003 Eric Tars, Amy Licht, and Elva Lovoz appeared before me and signed the foregoing document as incorporators, and have averred that the statements therein contained are true.

Francis Parr Claytor  
Notary Public

Francis Parr Claytor  
Notary Public, District of Columbia  
My Commission Expires 1-14-07



BYLAWS  
OF  
CAMPAIGN FOR COMMUNITY CHANGE

As Adopted As of

June 27, 2003

ARTICLE I

NAME AND PURPOSES

Section 1.01. Name. The name of the organization is Campaign for Community Change.

Section 1.02. Purpose. The Corporation is a social welfare organization and is organized for the purposes of:

Increasing the profile of policy issues that matter to low-income people and people of color;

Educating and empowering low-income people and people of color to act on those issues; and

Influencing federal legislation to benefit low-income families.

ARTICLE II

AUTHORITY AND DUTIES OF DIRECTORS

Section 2.01. Authority of Directors. The Board of Directors (the Board) is the policy-making body and may exercise all the powers and authority granted to the Corporation by law.

Section 2.02. Number, Tenure, and Selection. The Board shall consist of no more than twenty-one and no fewer than three Directors. The first Board of Directors shall consist of those persons named in the Articles of Incorporation. Such persons shall hold office until the first election of Directors. A Director's term shall be for three years and until his successor is elected and qualified. A Director may serve for up to two three-year terms consecutively. A Director who has served for two consecutive terms will be eligible for re-election to the Board after at least one year of absence. The members of the Board will be elected by the board of

directors of the Center for Community Change, by resolution adopted by a majority of the directors of that board in office at a meeting at which a quorum is present. At no time shall a majority of the members of the Board be concurrently serving as members of the board of directors of the Center for Community Change.

- Section 2.03. Compensation. Board members shall not be compensated for serving on the Board, but may be reimbursed for actual expenses incurred on behalf of the Corporation. Board members who also serve as employees of the Corporation may be compensated for their service as employees. No more than one paid staff member shall serve as a voting member of the Board. A paid staff member serving on the Board shall not serve as the President or Treasurer.
- Section 2.04. Resignation and Removal. Resignations are effective upon receipt by the Secretary of the Board of written notification, or receipt by the President or other officer if the Secretary is resigning. A Director may be removed at any time by action of the Board whenever in the Board's judgment the best interests of the Corporation will be served thereby, provided that such action is taken at a meeting of the Board called expressly for that purpose.
- Section 2.05. Vacancies. Vacancies existing by reason of resignation, death, incapacity or removal before the expiration of a term shall be filled by a majority vote of the board of directors of the Center for Community Change at a meeting at which a quorum is present.
- Section 2.06. Meetings. The Board shall hold at least one regular meeting annually. Any or all members of the Board may participate in a meeting by conference telephone or similar communications equipment, so long as members participating in such meeting can hear one another. Regular meetings shall be at such times and places as the Board shall determine. Special meetings may be called by any two Directors with telephone or written notice.
- Section 2.07. Quorum and Voting. A quorum shall consist of a majority of the total number of Board members in office. All decisions shall be by majority vote of those present at a meeting at which a quorum is present.
- Section 2.08. Action Without a Meeting. Any action required or permitted to be taken at a meeting of the Board (including amendment of these Bylaws) or of any committee may be taken without a meeting if all the members of the Board or committee consent in writing to taking the action without a meeting and to approving the specific action. Such consents shall have the same force and effect as a unanimous vote of the Board or of the committee as the case may be.

Section 2.09. Committees. The Board may, by resolution adopted by a majority of the Directors in office at a meeting at which a quorum is present, establish committees of the Board composed of at least two Directors and delegate authority as may be necessary or desirable for the efficient management of the property, affairs, business, and/or activities of the Corporation. An Executive Committee must consist of a minimum of three Directors. Such committees shall have and exercise the authority of the Board of Directors to the extent provided in the resolution.

Other committees not having and exercising the authority of the Board in the management of the Corporation may be designated and appointed by a resolution adopted by a majority of the Directors present at a meeting at which a quorum is present. Such committees shall consist of at least two individuals, one of whom must be a Director.

For both types of committees, the Board may make provisions for appointment of the chair and establish procedures to govern their activities.

The designation and appointment of any committee and the delegation thereto of authority shall not operate to relieve the Board of Directors, or any individual Director, of any responsibility imposed upon it or him or her by law.

### ARTICLE III

#### AUTHORITY AND DUTIES OF OFFICERS

Section 3.01. Officers. The officers of the Corporation shall be a President who shall serve as Chair of the Board, a Secretary, a Treasurer, and such other officers as the Board may designate. Two or more offices may be held by the same person, except the offices of Secretary and President.

Section 3.02. Election of Officers; Terms of Office. Officers shall serve three (3) year terms.

The President, the Secretary, and the Treasurer and other officers, if any are designated, shall be elected by the Board at its annual meeting in each year that such positions have become vacant due to expiration of an officer's term. Officers shall be eligible for reelection.

Vacancies existing by reason of resignation, death, incapacity or removal before the expiration of a term shall be filled by the Board for the remainder of the unexpired term.

Section 3.03. Resignation. Resignations are effective upon receipt by the Secretary of a written notification, or receipt by the President if the Secretary is resigning.

Section 3.04. Removal. An officer may be removed by the Board at a meeting, or by action in writing pursuant to Section 2.08, whenever in the Board's judgment the best interests of the Corporation will be served thereby. The removal of a person from corporate office will not terminate or otherwise affect any contractual relationship between that individual and the Corporation.

## ARTICLE IV

### INDEMNIFICATION

Section 4.01. Definitions.

[Matter] shall mean any actual or threatened civil, criminal, or administrative action, arbitration proceeding, claim, suit, proceeding or appeals therefrom, or any criminal, administrative, or congressional (or other body's) investigation, hearing, or other proceeding.

[Eligible Person] shall mean any person who at any time was or is a Director, a member of any committee or subcommittee, an officer, an agent, or an employee of the Corporation.

Section 4.02. Right to Indemnification. Any Eligible Person made a party to or involved in a Matter by reason of his or her position with or service to the Corporation shall, to the fullest extent permitted by law, be indemnified by the Corporation against all liabilities and all expenses reasonably incurred by him or her arising out of or in connection with such Matter, except in relation to Matters as to which (i) the Eligible Person failed to act in good faith and for a purpose which he or she reasonably believed to be in the best interests of the Corporation, or (ii) in the case of a criminal Matter, the person had reasonable cause to believe that his or her conduct was unlawful, or (iii) the person shall be adjudged to be liable for misconduct or negligence in the performance of a duty.

Section 4.03. Limitation on Right of Indemnification. Except where an Eligible Person has been successful on the merits with respect to such Matter, any indemnification hereunder shall be made only after (i) the Board (acting by a quorum consisting of Directors who were not involved in such Matter) determines that such Eligible Person met the applicable indemnification standard set forth in section 4.02 above; or (ii) in the absence of a quorum, a finding is rendered in a written opinion by independent legal counsel that such person or persons met the applicable indemnification standard set forth in paragraph section 4.02 above.

Section 4.04. Other Rights. The right of indemnification shall not be deemed exclusive of any other right to which any person may be entitled in addition to the indemnification

provided hereunder. This indemnification shall in the case of the death of the person entitled to indemnification, inure to the benefit of his or her heirs, executors or other lawful representative.

Section 4.05. Interim Indemnification. The Corporation shall, with respect to a Matter described in 4.02, advance attorneys fees as interim indemnification to any Eligible Person if the following conditions are satisfied: (i)(a) the Board (acting by a quorum consisting of Directors who are not involved in such litigation) determines that such Eligible Person is likely to meet the applicable indemnification standard set forth in section 4.02, or (b) in the absence of such a quorum, a finding is rendered in a written opinion by independent legal counsel that such Eligible Person is likely to meet the applicable indemnification standard set forth in 4.02 above; and (ii) such Eligible Person (a) requests such interim indemnification, (b) agrees to repay such interim indemnification promptly upon a determination unfavorable to him or her under section 4.03 and (c) deposits a bond or equivalent security.

Section 4.06. Insurance. The Board may authorize the purchase of and maintain insurance on behalf of any Eligible Person against any liability asserted against or incurred by him which arises out of such person's status in such capacity, or out of acts taken in such capacity, whether or not the Corporation would have the power to indemnify the person against that liability under law.

## ARTICLE V

### FINANCIAL ADMINISTRATION

Section 5.01. Fiscal Year. The fiscal year of the Corporation shall be October 1 - September 30 but may be changed by resolution of the Board.

Section 5.02. Checks, Drafts, Etc. All checks, orders for the payment of money, bills of lading, warehouse receipts, obligations, bills of exchange, and insurance certificates shall be signed or endorsed by an officer or officers or agent or agents of the Corporation and in a manner as shall be determined by resolution of the Board or of any committee to which such authority has been delegated by the Board.

Section 5.03. Deposits and Accounts. All funds of the Corporation, not otherwise employed, shall be deposited from time to time in general or special accounts in such banks, trust companies, or other depositories as the Board or any committee to which such authority has been delegated by the Board may select, or as may be selected by any officer or officers or agent or agents of the Corporation, to whom such power may from time to time be delegated by the Board. For the purpose of deposit and for the purpose of collection for that account of the Corporation,

checks, drafts, and other orders of the Corporation may be endorsed, assigned, and delivered on behalf of the Corporation by any officer or agent of the Corporation.

Section 5.04. Contracts. Unless the Board determines otherwise by resolution, the President/Chair, Secretary, Treasurer, and Chair of the Executive Committee (if one exists) shall all be authorized to execute contracts on behalf of the Corporation. Each such individual may, with written notice to the Board, delegate such authority to such employees or volunteers and with such limitations upon the delegated authority as may be necessary or expedient for running the affairs of the Corporation. Unless otherwise expressly determined by the Board, no other individuals shall be authorized to bind the Corporation to any contract, including the chair of any committee other than the Executive Committee.

Section 5.05. Reports to the Directors. Complete financial statements shall be presented to and reviewed by the Board after the close of each fiscal year.

## ARTICLE VI

### CONFLICTS OF INTEREST

Section 6.01. Conflicts of Interest. The Board shall by resolution adopt a conflict of interest policy applicable to officers, Directors, members of committees of the Board, and employees, that shall define conflicts of interest (including competing financial interests or fiduciary duties), require that conflicts be disclosed and the conflicted person be recused from any decision-making with regard to the matter.

## ARTICLE VII

### COMPENSATION

Section 7.01. Compensation. The Board shall adopt a policy establishing procedures for reviewing and setting financial compensation to any individual exercising substantial influence over the Corporation to ensure that such compensation is no more than reasonable and does not otherwise result in an excess benefit to the person, and requiring that adequate documentation be maintained to support the basis for setting such compensation.

## ARTICLE VIII

### RECORDS

Section 8.01. Recordkeeping. The Secretary or his or her designee shall keep or cause to be kept adequate minutes of all Board or committee meetings, and all meetings of committees with Board-designated powers reflecting at a minimum the names of those in attendance, any resolutions passed and the outcomes of any votes taken. When potential conflicts of interests are discussed, the minutes shall include: the names of the persons who disclosed financial interests; the nature of the financial interests; whether or not the Board determined that a conflict existed; the names of the persons present for the discussions and votes related to the relevant transaction or arrangement; the content of those discussions, including any alternative transactions or arrangements; and a record of the vote. At the request of any participating Board member, the records of such discussions and individual votes may be kept sealed, with only the outcome reported publicly.

Section 8.02. Public Disclosure. After receiving IRS recognition of its 501(c)(4) status, the Corporation shall keep available for public inspection at its principal place of business and any branch office copies of the Form 1024 (exemption application) as filed and any Form 990 (information tax return) filed within the past three years. Names and identifying information of contributors shall be redacted from publicly available copies. In addition, as required by the tax code and regulations, the Corporation shall either (i) make such materials widely available to the public, such as by posting on the Internet, or (ii) provide copies of the materials to any member of the public making a request in person during normal business hours or in writing. This public disclosure obligation shall be no broader than required by law and shall not apply, for example, if the Corporation is the target of a campaign of harassment.

## ARTICLE IX

### AMENDMENT OF BYLAWS

Section 9.01 Amendments. These Bylaws may be amended by a majority vote of the entire Board, provided five days prior notice is given of the proposed amendment or provided all members of the Board waive such notice, or by unanimous consent in writing without a meeting pursuant to Section 2.08.

## AGREEMENT FOR ALLOCATION OF COSTS AND REIMBURSEMENT OF EXPENSES

THIS AGREEMENT is made this 1st day of September, 2003, by and between Campaign for Community Change ("CAMPAIGN"), a nonprofit section 501(c)(4) organization incorporated under the laws of the District of Columbia, and Center for Community Change ("CENTER") a nonprofit section 501(c)(3) organization incorporated under the laws of the District of Columbia.

WHEREAS, CAMPAIGN is organized and operated to increase the profile of policy issues that matter to low-income people and people of color, educate and empower low-income people and people of color to act on those issues, and influence federal legislation to benefit low-income families; and

WHEREAS, CENTER is organized and operated to develop the power and capacity of low-income people, especially low-income people of color, to change their communities and public policies for the better; and

WHEREAS, CAMPAIGN and CENTER have agreed that it is in their mutual best interests to minimize duplicative expenses and carry out their purposes in the most economical fashion possible; and

WHEREAS, CENTER currently has in its employ individuals who perform services for CENTER; and

WHEREAS, the premises on which these individuals perform their services and the equipment used by them are furnished by CENTER; and

WHEREAS, CAMPAIGN and CENTER believe that it would be to their mutual benefit for the present employees of CENTER to perform fundraising, administrative, program and other associated services for CAMPAIGN.

NOW, THEREFORE, in consideration of these mutual promises and mutual benefits, CAMPAIGN and CENTER agree to share a variety of personnel, facilities, goods, and services in accordance with the terms set forth below.

### SECTION 1: SERVICES

- 1.1 Personnel. CENTER employees will perform a variety of administrative, program, financial, fundraising, and other similar functions for CAMPAIGN on an as needed basis.



- 1.2 Equipment and Facilities. CAMPAIGN will use office space, office supplies, office furniture, various items of office equipment, and similar items of CENTER.

## SECTION 2: PAYMENT FOR SERVICES

- 2.1 Payment of Direct Costs. CAMPAIGN shall pay CENTER for all expenses incurred by CENTER on its behalf. Such expenses shall include, but are not limited to, salaries and fringe benefits of CENTER personnel who perform program and fundraising services for CAMPAIGN, the costs of travel conducted in performance of those services, fees to independent contractors performing services for CAMPAIGN, postage, long distance telephone charges, mileage, printing, and all other actual expenses incurred on behalf of CAMPAIGN.
- 2.2 Calculation of Payment for Salaries and Fringe Benefits. CAMPAIGN's payment for use of CENTER's personnel to the extent they perform program and fundraising services on behalf of CAMPAIGN shall be calculated on the basis of time sheets submitted by employees, which are prepared pursuant to instructions provided by management personnel. Thus, CAMPAIGN shall pay for that proportion of the salaries and fringe benefits of CENTER employees expended by CENTER employees on CAMPAIGN's program and fundraising functions. If it so desires, CAMPAIGN may request that the time sheets reflect a breakdown of activities not only as time expended working on behalf of CAMPAIGN, but by project or functional category of work.
- 2.3 Payment of Overhead Costs. CAMPAIGN will pay CENTER an additional amount to cover overhead costs, which shall be calculated by multiplying CENTER's overhead costs by the percentage obtained by dividing program and fundraising staff hours devoted to CAMPAIGN's activities by total program and fundraising staff hours devoted to both organizations. The overhead items to be reimbursed at this calculated percentage include, but are not limited to:
- a. Rent and associated costs for office space;
  - b. Costs of staff time devoted to administrative matters not captured under paragraph 2.2 above (e.g., performance of clerical work, receptionist work, accounting, financial management, other administrative functions, and attendance by all staff at non-program and non-fundraising staff meetings);
  - c. Staff, Board, and committee travel not accounted for under paragraph 2.1 above;
  - d. Capital purchases of equipment and furniture (including related depreciation expenses);
  - e. Premiums for liability and other insurance;
  - f. Local Taxes;
  - g. Computer and word processing supplies;
  - h. Equipment rental and maintenance;

- i. Subscriptions and other publications costs;
- j. General office supplies;
- k. Telephone service not accounted for under paragraph 2.1;
- l. Photocopying not accounted for under paragraph 2.1; and
- m. Storage.


- 2.4 Time of Payment. CAMPAIGN will make payments to CENTER of the amounts due under this contract no less frequently than monthly on the basis of detailed invoices submitted by CENTER.

### SECTION 3: MISCELLANEOUS

- 3.1 Term. This Agreement shall be effective for the period of September 1, 2003 through September 30, 2004. This Agreement may be terminated by either party at any time, upon provision of 30 days' notice in writing to the other party. This Agreement shall automatically renew for successive one-year periods, unless notice is given by either party at least 30 days prior to the expiration of the current term.
- 3.2 Modification and Changes. This Agreement cannot be changed or modified except by instrument in writing executed by both parties.
- 3.3 Governing Law. This Agreement shall be deemed to have been made and shall be construed and interpreted in accordance with the laws of the District of Columbia.
- 3.4 Integration. This Agreement sets forth the entire agreement between the parties, and replaces and supersedes all other contracts, agreements, and understandings, written or oral, relating to the subject matter hereof.
- 3.5 Assignment. This Agreement is not assignable by either party.
- 3.6 Headings. The headings contained herein are for the convenience of reference only and are not intended to define, limit, or describe the scope or intent of any provision of this Agreement.

IN WITNESS WHEREOF, the parties hereto have signed their names on the day and year before mentioned.

CAMPAIGN FOR COMMUNITY CHANGE

By:   
President

Date: 9/25/03

CENTER FOR COMMUNITY CHANGE

By:   
Executive Director

Date: 9/25/03



The Campaign for Community Change, an organization working across the nation and with southern Arizona residents, seeks to elevate the profile of issues of concern to low-income and immigrant communities and communities of color—economic, social, and racial justice; educate and empower these communities—person by person—to influence the public policies that affect their lives.

The Campaign for Community Change has two offices:

1536 U Street, NW Washington, DC 20009  
4101 E 1<sup>st</sup> Street Tucson, AZ 85711



The “Neighbors Working for Immigrant Dignity” Campaign is a grassroots get out the vote effort designed to increase voter turn-out in opposition to anti-immigrant ballot measures in the November 7 election in southern Arizona and to restore humanity and dignity to the immigration debate. For more information:

Phone: (520) 495-5841  
Fax: (520) 495-5936

Address: 4101 East 1<sup>st</sup> Street Tucson, AZ 85711  
Website: [www.campaignforcommunities.org](http://www.campaignforcommunities.org)  
E-mail: [RamonMGarcia@aol.com](mailto:RamonMGarcia@aol.com)

Paid for by the Campaign for Community Change Opposing  
Propositions 100 (HCR 2028), 102 (SCR 2001), 103 (HCR 2036) and 300 (SCR 1033).  
Major funding from the Campaign for Community Change,  
based in Washington, DC and Tucson, AZ.

Washington, DC: 1536 U Street, NW Washington, DC 20009  
Tucson, AZ: 4101 E 1<sup>st</sup> Street, Tucson, AZ 85711; (520) 495-5841



### **Anti-Immigrant Ballot Initiatives in the Arizona November 7 Election (in English)**

**Proposition 100** - This ballot measure, if approved by Arizona voters, would amend the Arizona constitution to prohibit bail for any person who is charged with a serious felony offense (as determined by the Legislature) if the person charged is an undocumented immigrant and if the judge finds that the person is likely to be guilty of the charge.

**Proposition 102** - This ballot measure, if approved by Arizona voters, would prohibit a person who wins a civil law suit from receiving punitive damages if the person is an undocumented immigrant.

**Proposition 103** - This ballot measure, if approved by Arizona voters, would establish English as the official language of this state. It would require that all official actions conducted by the state be done in English, and allows businesses and individuals to enforce this requirement in court.

**Proposition 300** - This ballot measure, if approved by Arizona voters, would deny access to state-funded services for undocumented immigrants. These services include adult education classes, in-state tuition, financial assistance for college, and child care assistance.

### **Proposiciones en la Boleta de Arizona: Qué Más Impactan a la Comunidad Inmigrante**

**Proposición 100** - A las personas acusadas de felonías serias que entraron o se han quedado en el país sin documentos se les negará el derecho a fianza. Los no ciudadanos que sean clasificados peligrosos o en riesgo de huir serán detenidos hasta por 10 días con el propósito de notificar a inmigración sobre su status migratorio.

**Proposición 102** - Una persona indocumentada que fuera lastimada no tendría derecho a recibir compensaciones (que castigan al responsable), aun a través de una demanda en la corte civil.

**Proposición 103** - El inglés será el idioma oficial del estado de Arizona; por ello todo trámite oficial de gobierno de Arizona y de sus instancias se tendrá que hacer en inglés.

**Proposition 300** - Se negará a personas sin documentos el acceso a la educación para adultos asistencia y para el cuidado de niños. Prohibirá a cualquier estudiante de las universidades o colegios recibir becas u otra asistencia financiera del estado de Arizona. Estudiantes indocumentados graduados de las escuelas de Arizona no se considerarán como "residentes" en respeto a las inscripciones.

Paid for by the Campaign for Community Change Opposing  
Propositions 100 (HCR 2028), 102 (SCR 2001), 103 (HCR 2036) and 300 (SCR 1033).  
Major funding from the Campaign for Community Change,  
based in Washington, DC and Tucson, AZ



NEIGHBORS WORKING FOR IMMIGRANT DIGNITY

## VOTE NO

ON PROPOSITIONS 300, 100, 102 AND 103!

Take a stand for responsible immigration reform. Extreme anti-immigrant rhetoric harms all our communities. Take a stand for our neighbors, families and communities. **Vote NO on Propositions 300, 100, 102, and 103 on November 7, 2006.**

**PROP 300** punishes children, most of which are US citizens, denies access to education, eliminates the ability for non-English speakers to learn English, and impedes hard working students the ability to better their lives and increase their education by restricting their access to higher education.

**PROP 100** would deny bail to migrants suspected of crimes, needlessly overcrowd our jails, undermine due process and increase costs for local taxpayers.

**PROP 102** would deny punitive damages to exploited workers and give bad bosses a free pass to abuse undocumented immigrants.

**PROP 103** would needlessly make English the state's official language making it more difficult for non-English speakers to contribute to society and better themselves.

**Together Props 300, 100, 102 and 103 are mean-spirited and bad for Arizona.**

*Send a message that Arizonans are tired of the rhetoric and attacks on immigrants.*

Call **520-495-5841** to volunteer, donate or ask for a yard sign or bumper sticker.

**Campaign for Community Change**  
4101 E 1st Street, Tucson Arizona 85711  
(520) 495-5841

[www.campaignforcommunities.org](http://www.campaignforcommunities.org)

Paid for by the Campaign for Community Change Opposing Propositions 100 (HCR 2028), 102 (SCR 2001), 103 (HCR 2036) and 300 (SCR 1033). Major funding from the Campaign for Community Change, based in Washington, DC and Tucson, AZ.



NEIGHBORS WORKING FOR IMMIGRANT DIGNITY

## VOTE NO

EN LAS PROPOSICIONES 300, 100, 102, Y 103!

Soporte una reforma de inmigración responsable. La retórica anti-inmigrante daña a todas nuestras comunidades. Soporte a nuestros vecinos, familias, y comunidades. **Vote No en las Proposiciones 300, 100, 102, y 103. el día 7 de noviembre, 2006.**

**LA PROPOSICIÓN 300** castiga a niños, la mayor parte cuales que son ciudadanos de EEUU, niega el acceso a la educación, elimina la habilidad para los que no hablan inglés para aprender el idioma, y restringe los esfuerzos de estudiantes la habilidad de mejorar su vida y aumentar su educación, limitando su acceso a la educación superior.

**LA PROPOSICIÓN 100** negaría la fianza a emigrantes sospechados de crímenes, atesta innecesariamente nuestras cárceles, socava el proceso debido y aumento los gastos de contribuyentes locales.

**LA PROPOSICIÓN 102** negaría los daños punitivos a trabajadores explotados y darían a patrones malos un pase gratuito para abusar a inmigrantes sin documentación.

**LA PROPOSICIÓN 103** haría innecesariamente el inglés el idioma oficial del estado haciendo más difícil para no anglohablantes para contribuir a la sociedad y mejorar sí mismos.

**Juntos, Las proposiciones 300, 100, 102, y 103 son malditas y malas para Arizona**

*Manda un mensaje que Arizonenses están cansados de la retórica y ataques en inmigrantes.*

Para más información, para donar o para darse de voluntario, llame al **(520) 495-5841**.

**Campaign for Community Change**  
4101 E 1st Street, Tucson Arizona 85711  
(520) 495-5841

[www.campaignforcommunities.org](http://www.campaignforcommunities.org)

Paid for by the Campaign for Community Change Opposing Propositions 100 (HCR 2028), 102 (SCR 2001), 103 (HCR 2036) and 300 (SCR 1033). Major funding from the Campaign for Community Change, based in Washington, DC and Tucson, AZ.



October 2006

Dear Friends,

The stakes couldn't be any higher in Arizona's November elections for immigrant communities. Some politicians are using the politics of fear and fanning resentment toward immigrant communities in their bids for election on November 7. Their opponents have staked out a middle ground in their efforts to appear tough on immigrants. This has left little room for any real dialogue on realistic and humane solutions for border security, migration and the thousands of undocumented immigrants — neighbors, co-workers, friends and family members already living in Arizona's communities.

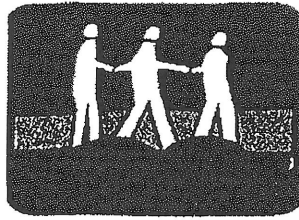
That's why the Campaign for Community Change has launched the "Neighbors Working for Immigrant Dignity" campaign, a regional get-out-the-vote effort in southern Arizona communities. Our message is simple. The debate on immigration reform must acknowledge that we need to develop sound immigration policies to address the needs of all Arizona's residents, businesses and communities.

But the November ballot is taking us in the wrong direction.

Four anti-immigrant propositions, three of which would change the state constitution, threaten to write discrimination into our laws and judicial systems. Proposition 300 would deny access to state-funded child care services, adult basic education and in-state tuition to undocumented immigrants. Since undocumented immigrants are not allowed to receive federal benefits, the impact of denying child care services is most likely to be felt by the citizen children of undocumented immigrants. If adults are unable to learn English, they will be further marginalized and prevented from assimilating into our society. And denying in-state tuition punishes promising high school students who could contribute enormously to our economy and our state.

Proposition 100, which denies bail to undocumented immigrants, would override the authority of judges to determine whether to grant bail to undocumented immigrants charged with felonies, overcrowd our jails and increase the costs of local governments and taxpayers. Proposition 102, which denies punitive damages to undocumented immigrants, would allow the worst abusers that victimize undocumented immigrants a free pass. Proposition 300, which would make English the official state language is not only unnecessary, but is likely to make it more difficult for companies to transact business with non or poor English speakers, and prevent legal immigrants and citizens with poor English skills from access needed services.

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# CAMPAIGN FOR COMMUNITY CHANGE

**NEIGHBORS WORKING FOR IMMIGRANT DIGNITY**

You and I know that democracy is only as good as the voters who go to the polls. This is why the Campaign is joining forces with local organizations to contact 30,000 potentially pro-immigrant voters – focusing on “infrequent” voters who tend not to show up on election day –

and get them to the polls to be heard on these critical ballot measures. Your support will allow us to contact these registered voters, door to door and by telephone, and ensure that they get to the polls on November 7. Please join the “Neighbors Working for Immigrant Dignity” campaign to counter the fear-mongering and prejudice that has gripped southeastern Arizona.

Contributions to the Campaign for Community Change Opposing Propositions 100 (HCR 2028), 102 (SCR 2001), 103 (HCR 2036) and 300 (SCR 1033) are not tax-deductible.

Help us demonstrate that immigrants can and will be active participants in American democracy; and help us stop the rising tide of anti-immigrant hate where its grip is the strongest right now – in Arizona.

Thank you.

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Tucson, AZ

Ramon Garcia  
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Paid for by the Campaign for Community Change Opposing  
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